

IUPUI Faculty Council Committee Annual Report 2019-2020

Committee Name: Budgetary Affairs Committee

Committee Charge: This committee shall act as a representative of the Council in offering to the IUPUI Chancellor and the Campus Administration its continuing advice and the faculty perspectives on all aspects of the IUPUI budgetary policy and the allocation of the IUPUI financial resources, especially those proposed allocations and re-allocations of financial resources that have bearing on the economic well-being of the faculty and the academic programs.

Members with Term Expiring June 30, 2021

Andersson, Frederik (SPEA)
Brewer, Ryan (Columbus)
Dai, Guoli (Science)
Farrow, Vance (Herron)
Goff, Phil (Liberal Arts) **(Co-chair)**
Hass, Karla (IUPUC)
Jones, Alan (E&T)
Krohn, Brian (Health and Human Sciences)
Paarlberg, Laurie (Philanthropy)
Scheurich, Jim (Education)
Steensland, Brian (Liberal Arts)
Vickery, Jeannie (Dentistry)
White, Angela (University Library)

Members with Term Expiring June 30, 2020

Kondrat, David (Social Work)*
Liu, Xiaowen (Informatics & Computing)*
Murphy, Miriam (Law)*
Otte, Julie (Nursing)*
Perry, Tod (Business)/Randall Heron* (alternate)
Young, Jerry (Medicine)*

Liaisons for 2018-2019 (or Ex Officio)

Holmes, Ann (Public Health) (Executive Committee Liaison)
Broeker, Camy (Interim Vice Chancellor for Administration and Finance) (Administrative Member)

*Indicates member has indicated they are willing to serve another term

Action Items:

Action Item(s)	Result
<p>Campus Conversations</p> <ol style="list-style-type: none"> 1. Generate questions of interest to submit to EC (September 10 meeting) <ol style="list-style-type: none"> a. What is the nature of your most significant and anticipated budgetary challenges, and what are you doing to remedy these? b. What is the nature of your most significant current and budgetary opportunities, and what are you doing to take advantage of these? 2. Participation in Campus Conversations (October 28 and 30, 9-11 AM) 3. Generate report for Chancellor's Cabinet 	<p>Many deans were still addressing financial concerns with plans for enrollment growth, including trying to attract a larger share of a shrinking IUPUI student body</p> <p>There are inefficiencies in marketing and student aid</p> <p>There are too many programs with insufficient differentiation (including some examples where mission creep has worsened the situation over time)</p>
<p>Budget Updates from VCAF</p> <ol style="list-style-type: none"> 1. Report from VCAF on overall financial health of <ol style="list-style-type: none"> a. the campus b. individual schools c. administrative units (essentially, parking) 	<p>Pre-COVID 19: 11 schools suffered enrollment declines, IUFW one of the few areas with grow potential, need to recognize implications of enrollment cliff in 5-10 years</p> <p>Peri-COVID 19: substantial losses in spring semester, largely from refunds and reduced ancillary fees; greater uncertainty for summer and fall term enrollments</p> <p>Pre/Peri/Post-COVID 19: parking.</p>
<p>School reports (one-on-one conversations)</p>	<p>Identified schools that warranted closer perusal (Ed, SLA, HHS)</p> <p>Met with Andy Klein (law): good example of a school that "right-sized" successfully</p>
<p>IU Online</p> <ol style="list-style-type: none"> 1. met with Margie Ferguson 	<p>Concern with regional campuses pursuing collaborative degrees with us</p> <p>Identified schools not well served (Science, esp. Math) or Purdue programs (e.g., ET)</p> <p>Concern with online degrees vs courses</p>
<p>RCM and assessments</p> <ol style="list-style-type: none"> 1. Overall levels assessment, including IU central administration 2. Allocation with declining/shifting enrollments 	<p>Central administration assessment increases identified as a source of concern</p>
<p>Faculty Engagement</p> <ol style="list-style-type: none"> 1. Survey on school-level BAC activity 	<p>Low initial response</p>

Action Items to be carried over to 2020-21:

Action Item(s)	Aspirational Goal
Campus Conversations	<p>Questions will have to shift from thinking about growth to where to cut with minimal damage to core mission</p> <p>Identify duplication/mission creep</p>
Budget updates	<p>Expand to non-general fund accounts as needed (e.g., if needed to balance GF accounts)</p> <p>Request review of pro forma documents and/or trends for schools in worsening deficit positions</p>
School Reports	<p>Monitor Science, IT and ET (may be at-risk because of international students)</p> <p>Continue monitoring SLA, Education</p> <p>Consider meeting with school-level BAC members for Deans who have been unwilling to engage</p>
IU Online	<p>Monitor proportion of courses offered online across IUPUI/IUPUC/IUFW, criteria for determining what constitutes an online course, and fees charged for distance ed courses</p>
RCM/Assessments	<p>Monitor levels (especially from UA)</p> <p>Monitor shifts in allocation between schools as a result of enrollment changes</p>
Faculty Engagement	<p>Assess faculty preferences for additional forms of cost-cutting (note: current BAC members expressed preference for cuts in retirement contributions rather than salary during the pandemic crisis)</p>

Suggested new action items for 2020-2021:

Action Item(s)	Aspirational Goal
Training	<p>Revisit posting materials explaining RCM, interpretation of General Fund statements, and faculty BAC roles</p>
School BAC outreach	<p>Monitor school-level BAC involvement in financial crisis discussions (amend survey for this purpose)</p>

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Information Dissemination	Identify resources that are publicly available and links through which they may be accessed

Please attach any completed documents, minutes, or recommendations made by your committee during this report year. One copy of this report and supporting documents will be sent to the IUPUI University Archives.

Report due: June 30, 2020

Submit to: Karen Lee