IUPUI Budgetary Affairs Committee

Minutes

Tuesday, January 18, 2011, University Library 1126

**Attendees:** Applegate, R., Boukai, B., Broeker, C., Fisher, T., Gregory, R., Koskie, S., Morran, K., Palakal, M., Pitt, H., Randall, S., Rhodes, D., Towfighi, S., Wills, K.V., Winship, A.

**Absent:** Brookins, R., Hickey, R., Kaleth, A., Kinman, J.M., MacKinnon, J., McGuire, L.E., Payton, S., Smith, R., Weaver, M.

**Guests:** Marie Swanson, Uday Sukhatme

**Minutes:** Approval of Minutes of November 16, 2010.

1. Dawn Rhodes reported (in two segments) on a number issues:

   a) **Cost benchmarking study** is almost completed with 97% of the data gathered from all participating units (January 2, 2011); Internal validation will commence within a week. Units are still needing to complete and survey and interview relevant Exec. The plan is to use the benchmarking data to produce recommendations.

   b) **State of university budget** is not as grim; the campus received initial budget priorities and figures from the ICHE. However even after an anticipated across-the-board State budget cut, our campus will realize some $$ increase due to increase in graduation and enrollment (reflective of the new ‘rewarding’ budget from the state) which could offset, in part, the intended cut in our campus budget. Accordingly we are expected to see our campus budget in the coming biennium as relatively stable—but this is too early in the process (to finalize in late March). However, the increase in health-care related costs, the need to fund salary increases, and future building remodeling will all be realized by the campus (without additional state support). IUB will likely to realize over $11M in state funding cuts.

   c) **Resource Planning Committee** continues its work on rationale for the costs assessments derives. There are some ideas under examination related to the distribution of the state appropriations. Again the two separate lines of appropriation for a) Health related schools, and b) general academics school, were discussed. There are some thoughts to change this given State Allocations, once arrived to our campus to separate lines for a) Graduate/Professional and b) Undergraduate missions. Some members aired concerns that this will deepen the disparity in allocations/appropriation already existing between health and non-health related schools on our campus. A discussion followed on possible consequences of such changes.
2. Dr. Marie Swanson, School of Public Health, joined the meeting to report on the progress that is being made putting the school together. The plans are to commence next Fall with three Ph.D. programs joining the MPH and other undergraduate programs in development. Per the accreditation requirement for the School, there must be at least 5 full-time faculty (100% FTE) for each of the PhD tracks (epidemiology, biostatistics and health policy) in addition to other faculty and administrators. The school received $1M in seed funds (for initial operation) from Lilly Foundation, $1.25M from Chancellor’s Re-allocation Fund, a commitment for $20M ($2M for a Chair + $18M in an endowment, to be fully vested within the next 5 years) which is expected to generate $0.8-1M for operation, all in addition to the existing $3M from Medicine. Funded research is hoped to augment the school budget, but no state appropriation or special allocation is forthcoming or expected. Space and dedicated classrooms are still a serious concern for the school. Once formed, the school is expected to carry the relevant appropriation but also to be assessed by the campus. A suggestion was made that the school should be exploring a special program-fee to increase revenue stream. Rhodes and Broeker later shared their concerns regarding the current budget the school has and its ability to meet all its stated plans (and FTE needs) without additional subsidy. The OFA will provide the BAC with more information on the SPH.

3. Chair Applegate discussed the upcoming Planning and Budget Hearings (as cluster conversations), which are scheduled to Saturday Jan 22 and Saturday, February 12. Members are urged to consider in their Unit reports:
   - What issues from / in this school are common to schools/units across campus (common)? And
   - What is unique about this school/requires special consideration (different)?

The BAC will produce two reports for the Faculty Council/faculty: the traditional Annual BAC Report, as compilation of unit reports and a list of campus priorities as identified by BAC after discussing these clusters’ conversations.

4. Next BAC will be scheduled for Late February after the Clusters Conversations.

5. The meeting was adjourned at 2:00pm

Respectfully submitted,
Benzion Boukai